REQUEST FOR PROPOSALS DOCUMENT SELECTION OF CONSULTANTS

HIRING OF FIRM FOR THE DEVELOPMENT OF E-LEARNING APPLICATION

RFP # - SEF/2015-16/02

Issued By:

Acting Deputy Director (Procurement),

Sindh Education Foundation,
Govt. of Sindh,
Karachi

Foreword

This Standard Request for Proposals is applicable to consultant assignments by the procuring agencies of Sindh province whose legal agreement makes reference to the Sindh Public Procurement Rules, 2010

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Preface

- 1. This document Standard Request for Proposals (SRFP) is to be used for various selection methods described in the SPPR 2010 (amended in 2013).
- 2. Before preparing an RFP, the procuring agency/ user must be familiar with the SPPR 2010, and Rule No 72
- 3. Rule No 72 (1) shall be adopted for assignments of standard or routine nature where well-established practices and standards exist.
- 3. In case Rule No 72 (1) is not to be used, as the assignment is not a standard or routine nature, and standards and practices are not well-established, and procuring agency choses other method of selection according to **Rule No 72** (2), (3), (4), (5), and (6), the reason shall be recorded in writing by the competent authority, and also sent to SPPRA with RFP.
- 4. The SRFP includes a standard Letter of Invitation, standard Instructions to Consultants, Terms of Reference, and a standard Form of Contract. The standard Instruction to Consultants and the standard General Conditions of Contract may not be modified under any circumstances. However, the Data Sheet and the Special Conditions of Contract may be used to reflect particular assignment conditions.

Section 1. Letter of Invitation

[Insert Reference Number]

Dear Mr. /Ms.:

- a) Sindh Education Foundation- Government of Sindh invites proposal to provide following consultancy Services: "Designing, development and Implementation of an Interactive Elearning Application in compliance with the National Curriculum 2006".
- b) More details are provided in Terms of reference section.
- c) The request of proposal has been addressed to all interested firm/ consortia of firms fulfilling prescribed selection criteria as mentioned below:
 - i. Firms having at least 3 years' experience in providing the consulting services for similar nature of projects/assignment
 - ii. Having a minimum per annum financial turnover of 25. Million PKR.
 - iii. Having required registration document including required tax documentation (NTN, FBR, SRB and etc.) and must not be blacklisted
- d) The method of selection is: Quality and Cost based Selection(QCBS) Method /SPP Rule 72 (3).
- e) The **Request For Proposal** last submission date is 25th of February 2016 till 2:00 PM. **Technical Proposal** shall be opened on the same date at 2:30 PM, at SEF **HEAD OFFICE PLOT NO.21**, **BLOCK-7/8**, **OVERSEASE HOUSING**, **AMEER KHUSRO ROAD KARACHI**, **PAKISTAN** in the presence of bidders or their representatives who may like to attend the session. After evaluation and approval of the **Technical Proposal**, **Financial Proposal** of the technically responsive/qualified bids shall be publicly opened at the time, venue communicated to the qualified bidders in formal writing in advance.

S/d

Deputy Director (Procurement)

Sindh Education Foundation

Government of Sindh

Section 2. Instructions to Consultants

Instructions to Consultants

[Note to the Procuring Agency, this Section 2 - Instructions to Consultants shall not be modified. Any necessary changes, acceptable to the Procuring Agency, shall be introduced only through the Data Sheet (e.g., by adding new reference paragraphs)]

Definitions

- (a) "Procuring Agency (PA)" means the department with which the selected Consultant signs the Contract for the Services.
- (b) "Consultant" means a professional who can study, design, organize, evaluate and manage projects or assess, evaluate and provide specialist advice or give technical assistance for making or drafting policies, institutional reforms and includes private entities, consulting firms, legal advisors, engineering firms, construction managers, management firms, procurement agents, inspection agents, auditors, international and multinational organizations, investment and merchant banks, universities, research institutions, government agencies, nongovernmental organizations, and individuals
- (c) "Contract" means an agreement enforceable by law and includes General and Special Conditions of the contract.
- (d) "Data Sheet" means such part of the Instructions to Consultants that is used to reflect specific assignment conditions.
- (e) "Day" means calendar day including holiday.
- (f) "Government" means the Government of Sindh.
- (g) "Instructions to Consultants" (Section 2 of the RFP) means the document which provides shortlisted Consultants with all information needed to prepare their Proposals.
- (h) "LOI" (Section 1 of the RFP) means the Letter of Invitation sent by the procuring agency to the Consultant.
- (i) "Proposal" means the Technical Proposal and the Financial Proposal.
- (j) "RFP" means the Request For Proposal prepared by the procuring Agency for the selection of Consultants.
- (k) "Sub-Consultant" means any person or entity to whom the Consultant subcontracts any part of the Services.
- (l) "Terms of Reference" (TOR) means the document included in the RFP as Section 5 which explains the objectives, scope of work, activities, tasks to be performed, respective responsibilities of the procuring agency and the Consultant, and expected results and deliverables of the assignment.

2. Introduction

- 2.1 The Procuring agency named in the Data Sheet will select a consulting firm/organization (the Consultant) from those listed in the Letter of Invitation, in accordance with the method of selection specified in the Data Sheet.
- 2.2 The eligible Consultants (shortlisted if so) are invited to submit a Technical Proposal and a Financial Proposal, or a Technical Proposal only, as specified in the Data Sheet. The Proposal will be the basis for contract negotiations and ultimately for a signed Contract with the selected Consultant.
- 2.3 Consultants should familiarize themselves with rules / conditions and take them into account while preparing their Proposals. Consultants are encouraged to attend a pre-proposal conference if one is specified in the Data Sheet. Attending the pre-proposal conference is, however optional. Consultants may liaise with procuring agency's representative named in the Data Sheet for gaining better insight into the assignment.
- 2.4 Consultants shall bear all costs associated with the preparation and submission of their proposals and contract negotiation. The Procuring Agency reserves the right to annul the selection process at any time prior to Contract award, without thereby incurring any liability to the Consultants.
- 2.5 Procuring Agency may provide facilities and inputs as specified in Data Sheet.

3. Conflict of Interest

- 3.1.1 Consultants are required to provide professional, objective, and impartial advice and holding the Procuring Agency interest paramount. They shall strictly avoid conflict with other assignments or their own corporate interest. Consultants have an obligation to disclose any situation of actual or potential conflict that impacts their capacity to serve the best interest of the Procuring Agency, or that may reasonably be perceived as having such effect. Failure to disclose said situations may lead to the disqualification of the Consultant or the termination of its Contract.
- 3.1.2 Without limitation on the generality of the foregoing, Consultants, and any of their affiliates, shall be considered to have a conflict of interest and shall not be recruited, under any of the circumstances set forth below:
 - (i) A consultant that has been engaged by the procuring agency to provide goods, works or services other than

consulting services for a project, any of its affiliates, shall be disqualified from providing consulting services related to those goods, works or services. Conversely, a firm hired to provide consulting services for the preparation or implementation of a project, any of its affiliates, shall be disqualified from subsequently providing goods or works or services other than consulting services resulting from or directly related to the firm's consulting services for such preparation or implementation.

- (ii) A Consultant (including its Personnel and Sub-Consultants) or any of its affiliates shall not be hired for any assignment that, by its nature, may be in conflict with another assignment of the Consultant to be executed for the same or for another Procuring Agency.
- (iii) A Consultant (including its Personnel and Sub-Consultants) that has a business or family relationship with a member of the Procuring Agency's staff who is directly or indirectly involved in any part of (i) the preparation of the Terms of Reference of the assignment, (ii) the selection process for such assignment, or (iii) supervision of the Contract, may not be awarded a Contract, unless the conflict stemming from this relationship has been resolved.

Conflicting Relationships

- 3.2 Government officials and civil servants may be hired as consultants only if:
 - (i) They are on leave of absence without pay;
 - (ii) They are not being hired by the agency they were working for, six months prior to going on leave; and
 - (iii) Their employment would not give rise to any conflict of interest.

4. Fraud and Corruption

It is Government's policy that Consultants under the contract(s), observe the highest standard of ethics during the procurement and execution of such contracts. In pursuit of this policy, the Procuring Agency follows the instructions contained in Sindh Public procurement Rules 2010 which defines:

"corrupt and fraudulent practices" includes the offering, giving, receiving, or soliciting, directly or indirectly of anything of value to influence the act of another party for wrongful gain or any act or omission ,including misrepresentation, that knowingly or recklessly misleads or attempt mislead a party to obtain a financial or other benefit or to avoid an obligation;

Under Rule 35 of SPPR2010, "The PA can inter-alia blacklist Bidders found to be indulging in corrupt or fraudulent practices. Such

barring action shall be duly publicized and communicated to the SPPRA. Provided that any supplier or contractor who is to be blacklisted shall be accorded adequate opportunity of being heard".

5. Integrity Pact

Pursuant to Rule 89 of SPPR 2010 Consultant undertakes to sign an Integrity pact in accordance with prescribed format attached hereto for all the procurements estimated to exceed Rs. 2.5 million. (Annex-A)

6. Eligible Consultants

- 6.1 If short listing process has been undertaken through REOI, as outlined under Rule 73 and 74 of SPPR2010 for the Contract(s) for which these RFP documents are being issued, those firms in case of Joint Ventures with the same partner(s) and Joint Venture structure that had been pre-qualified are eligible.
- 6.2 Short listed consultants emerging from request of expression of interest are eligible.

7. Eligibility of Sub-Consultants

A shortlisted Consultant would not be allowed to associate with Consultants who have failed to qualify the short listing process.

8. Only one Proposal

Shortlisted Consultants may only submit one proposal. If a Consultant submits or participates in more than one proposal, such proposals shall be disqualified. Participation of the same Sub-Consultant, including individual experts, to more than one proposal is not allowed.

9. Proposal Validity

- 9.1 The Data Sheet indicates Proposals validity that shall not be more than 90 days in case of National Competitive Bidding (NCB) and 120 days in case of International competitive Bidding (ICB). During this period, Consultants shall maintain the availability of Professional staff nominated in the Proposal. The Procuring Agency will make its best effort to complete negotiations within this period. Should the need arise; however, the Procuring Agency may request Consultants to extend the validity period of their proposals. Consultants who agree to such extension shall confirm that they maintain the availability of the Professional staff nominated in the Proposal, or in their confirmation of extension of validity of the Proposal, Consultants may submit new staff in replacement, who would be considered in the final evaluation for contract award. Consultants who do not agree have the right to refuse to extend the validity of their Proposals.
- 9.2 Consultants shall submit required bid security along with financial proposal defined in the data sheet (which shall not be

less than one percent and shall not exceed five percent of bid amount).

10. Clarification and Amendment in RFP Documents

- 10.1 Consultants may request for a clarification of contents of the bidding document in writing, and procuring agency shall respond to such queries in writing within three calendar days, provided they are received at least five calendar days prior to the date of opening of proposal. The procuring agency shall communicate such response to all parties who have obtained RFP document without identifying the source of inquiry. Should the PA deem it necessary to amend the RFP as a result of a clarification, it shall do so.
- 10.2 At any time before the submission of Proposals, the Procuring Agency may amend the RFP by issuing an addendum/corrigendum in writing. The addendum shall be sent to all Consultants and will be binding on them. Consultants shall acknowledge receipt of all amendments. To give Consultants reasonable time in which to take an amendment into account in their Proposals the Procuring Agency may, if the amendment is substantial, extend the deadline for the submission of Proposals.

11. Preparation of Proposals

- 11.1 In preparing their Proposal, Consultants are expected to examine in detail the documents comprising the RFP. Material deficiencies (deviation from scope, experience and qualification of personnel) in providing the information requested may result in rejection of a Proposal.
- 11.2 The estimate number of professional staff months or the budget required for executing the assignment should be shown in the data sheet, but not both. However, proposal shall be based on the professional staff month or budget estimated by the consultant.

12. Language

The Proposal as well as all related correspondence exchanged by the Consultants and the Procuring Agency shall be written in English However it is desirable that the firm's Personnel have a working knowledge of the national and regional languages of Islamic Republic of Pakistan.

13. Technical Proposal Format and Content

- 13.1 While preparing the Technical Proposal, consultants must give particular attention to the following:
 - (i) If a consultant considers that it does not have all the expertise for the assignment, it may obtain a full range of expertise by associating with individual consultant(s) and/or other firms or entities in a joint venture or sub-

- consultancy, as appropriate. The international consultants are encouraged to seek the participation of local consultants by entering into a joint venture with, or subcontracting part of the assignment to, national consultants.
- (ii) For assignments on a staff-time basis, the estimated number of professional staff-months is given in the Data Sheet. The proposal shall, however, be based on the number of professional staff-months estimated by the firm. For fixed-budget-based assignments, the available budget is given in the Data Sheet, and the Financial Proposal shall not exceed this budget.
- (iii) It is desirable that the majority of the key professional staff proposed be permanent employees of the firm or have an extended and stable working relationship with it.
- (iv) Proposed professional staff must, at a minimum, have the experience indicated in the Data Sheet, preferably working under similar geographical condition.
- (v) Alternative professional staff shall not be proposed, and only one curriculum vitae (CV) shall submitted for each position.
- 13.2 The Technical Proposal shall provide the following information using the attached Standard Forms (Section 3):
 - (i) A brief description of the consultant organization and an outline of recent experience on assignments (Section 3B) of a similar nature. For each assignment, the outline should indicate, *inter alia*, the profiles of the staff, duration of the assignment, contract amount, and firm's involvement.
 - (ii) Any comments or suggestions on the Terms of Reference and on the data, a list of services, and facilities to be provided by the PA (Section 3C).
 - (iii) The list of the proposed staff team by specialty, the tasks that would be assigned to each staff team member, and their timing (Section 3E).
 - (iv) CVs recently signed by the proposed professional staff and the authorized representative submitting the proposal (Section 3F). Key information should include number of years working for the consultant and degree of responsibility held in various assignments during the last _____ (PA may give number of years as per their requirement) years.
 - (v) Estimates of the total staff input (professional and support

- staff; staff time) needed to carry out the assignment, supported by bar chart diagrams showing the time proposed for each professional staff team member (Sections 3E and 3G).
- (vi) A detailed description of the proposed methodology, work plan for performing the assignment, staffing, and monitoring of training, if the Data Sheet specifies training as a major component of the assignment (Section 3D).
- (vii) Any additional information requested in the Data Sheet.
- 13.3 The Technical Proposal shall not include any financial information.

14. Financial Proposals

14.1 The Financial Proposal shall be prepared using the attached Standard Forms (Section 4). It shall list all costs associated with the assignment, including (a) remuneration for staff (in the field and at the Consultants' office), and (b) reimbursable expenses indicated in the Data Sheet (if applicable). Alternatively Consultant may provide their own list of cost. If appropriate, these costs should be broken down by activity. All activities and items described in the Technical Proposal must be priced separately; activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items.

15. Taxes

15.1 The Consultant will be subject to all admissible taxes including stamp duty and service charges at a rate prevailing on the date of contract agreement unless exempted by relevant tax authority.

16. Submission, Receipt, and Opening of Proposals

- 16.1 Proposal shall contain no interlineations or overwriting. Submission letters for both Technical and Financial Proposals should respectively be in the format of TECH-1 of Section 3, and FIN-1 of Section 4. All pages of the original Technical and Financial Proposals will be initialed by an authorized representative of the Consultants (Individual Consultant). The authorization shall be in the form of a written power of attorney accompanying the Proposal
- 16.2 All required copies of the Technical Proposal are to be made from the original. If there are discrepancies between the original and the copies of the Technical Proposal, the original governs.
- 16.3 The original and all copies of the Technical Proposal shall be placed in a sealed envelope clearly marked "TECHNICAL PROPOSAL" Similarly, the original Financial Proposal (if

shall be placed in a sealed envelope clearly marked "FINANCIAL PROPOSAL" followed by name of the assignment, and with a warning "DO NOT OPEN WITH THE TECHNICAL PROPOSAL." If the Financial Proposal is not submitted in a separate sealed envelope duly marked as indicated above, this will constitute grounds for declaring the Proposal non-responsive.

16.4 The Proposals must be sent to the address indicated in the Data Sheet and received by the PA no later than the time and the date indicated in the Data Sheet, or any extension to this date. Any proposal received by the PA after the deadline for submission shall be returned unopened. In order to avoid any delay arising from the postal or PA's internal despatch workings, Consultants should ensure that proposals to be sent through couriers should reach a day before the deadline for submission.

17. Proposal Evaluation

17.1 From the time the Proposals are opened to the time the Contract is awarded, the Consultants should not contact the PA on any matter related to its Technical and/or Financial Proposal. Any effort by Consultants to influence the PA in the examination, evaluation, ranking of Proposals, and recommendation for award of Contract may result in the rejection of the Consultants' Proposal.

Evaluators of Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is concluded.

18. Evaluation of Technical Proposals

18.1 The evaluation committee shall evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference, applying the evaluation criteria, sub-criteria, and point system specified in the Data Sheet. Each responsive Proposal will be given a technical score (St). A Proposal shall be rejected at this stage if it fails to achieve the minimum technical score indicated in the Data Sheet.

In the case of Quality-Based Selection, Selection Based on Consultant's Qualifications, and Single-Source Selection, the highest ranked consultant or firm selected on a single-source basis is invited to negotiate its proposal and the contract on the basis of the Technical Proposal and the Financial Proposal submitted.

Public Opening and Evaluation of Financial Proposals: (LCS, OCBS, and Fixed Budget Selection Methods Only)

18.2 After the technical evaluation is completed, the PA shall notify in writing Consultants that have secured the minimum

qualifying marks, the date, time and location, allowing a reasonable time, for opening the Financial Proposals. Consultants' attendance at the opening of Financial Proposals is optional.

Financial proposals of those consultants who failed to secure minimum qualifying marks shall be returned un opened.

19. Evaluation of Financial Proposals

- 19.1 Financial Proposals shall be opened publicly in the presence of the Consultants' representatives who choose to attend. The name of the Consultants and the technical scores of the Consultants shall be read aloud. The Financial Proposal of the Consultants who met the minimum qualifying mark will then be inspected to confirm that they have remained sealed and unopened. These Financial Proposals shall be then opened, and the total prices read aloud and recorded. Copy of the record shall be sent to all Consultants.
- 19.2 The Evaluation Committee will correct any computational errors. When correcting computational errors, in case of discrepancy between a partial amount and the total amount, or between word and figures the formers will prevail. In addition to the above corrections, activities and items described in the Technical Proposal but not priced, shall be assumed to be included in the prices of other activities or items.
- 19.3 In case of **Least Cost Selection LCS Method**, the bid found to be the lowest evaluated bid shall be accepted.
- 19.4 In case of Quality and Cost Based Selection QCBS Method the lowest evaluated Financial Proposal (Fm) will be given the maximum financial score (Sf) of 100 points. The financial scores (Sf) of the other Financial Proposals will be computed as indicated in the Data Sheet. Proposals will be ranked according to their combined technical (St) and financial (Sf) scores using the weights (T = the weight given to the Technical Proposal; P = the weight given to the Financial Proposal; T + P = 1) indicated in the Data Sheet: S = St x T% + Sf x P%. The firm achieving the highest combined technical and financial score will be invited for negotiations.
- 19.5 In the case of Fixed-Budget and Quality Based Selection, the Procuring Agency will select the firm that submitted the highest ranked Technical Proposal.

20. Negotiations

20.1 Negotiations will be held at the date and address indicated in the Data Sheet. The invited Consultant will, as a pre-requisite for attendance at the negotiations, confirm availability of all Professional staff. Failure in satisfying such requirements may result in the PA proceeding to negotiate with the next-ranked Consultant. Representatives conducting negotiations on behalf of the Consultant must have written authority to negotiate and conclude a Contract.

21. Technical negotiations

21.1 Technical Negotiations will include a discussion of the Technical Proposal, the proposed technical approach and methodology, work plan, organization and staffing, and any suggestions made by the Consultant to improve the Terms of Reference. The PA and the Consultants will finalize the Terms of Reference, staffing schedule, work schedule, logistics, and reporting. These documents will then be incorporated in the Contract as "Description of Services". Minutes of negotiations, which will be signed by the PA and the Consultant, will become part of Contract Agreement.

22. Financial negotiations

22.1 If applicable, it is the responsibility of the Consultant, before starting financial negotiations, to contact the local tax authorities to determine the tax amount to be paid by the Consultant under the Contract. The financial negotiations will include a clarification (if any) of the firm's tax liability, and the manner in which it will be reflected in the Contract; and will reflect the agreed technical modifications in the cost of the services. Consultants will provide the PA with the information on remuneration rates described in the Appendix attached to Section 4 (i.e. Financial Proposal - Standard Forms of this RFP.

23. Availability of Professional staff/experts

23.1 Having selected the Consultant on the basis of, among other things, an evaluation of proposed Professional staff, the PA expects to negotiate a Contract on the basis of the Professional staff named in the Proposal. Before contract negotiations, the PA will require assurances that the Professional staff will be actually available. The PA will not consider substitutions during contract negotiations unless both parties agree that undue delay in the selection process makes such substitution unavoidable or for reasons such as death or medical incapacity. If this is not the case and if it is established that Professional staff were offered in the proposal without confirming their availability, the Consultant may be disqualified. Any proposed substitute shall have equivalent or better qualifications and experience than the original candidate and be submitted by the Consultant within

the period of time specified in the letter of invitation to negotiate.

24. Award of Contract

- 24.1 After completing negotiations, the Procuring Agency shall award the Contract to the selected Consultant and within seven of the award of contract, Procuring Agency shall publish on the website of the Authority and on its own website, if such a website exists, the result of the bidding process, identifying the bid through procuring identifying number, if any and the following information, evaluation report, form of contract and letter of award, bill of quantity or schedule of requirement, as the case may be.
- 24.2 After publishing of award of contract consultant required to submit a performance security at the rate indicated in date sheet.
- 24.3 The Consultant is expected to commence the assignment on the date and at the location specified in the Data Sheet.

25. Confidentiality

Information relating to evaluation of Proposals and recommendations concerning awards shall not be disclosed to the Consultants who submitted the Proposals or to other persons not officially concerned with the process, until the publication of the award of Contract. The undue use by any Consultant of confidential information related to the process may result in the rejection of its Proposal.

Data Sheet

1.1	Name of the Assignment is: Designing, development and Implementation of Interactive E- learning Application in compliance with the National Curriculum 2006.
	The Name of the PA's official (s):
	Sindh Education Foundation, Govt. Of Sindh
	Address: Plot. No. 21/A, Block No.7& 8 Overseas Cooperative Housing Society, Ameer Khusro Road) Karachi
	Telephone: 021-34169182 & 184
	E-mail: shahnawaz.khan@sef.org.pk and procurment@sef.org.pk
1.2	The method of selection is: Quality and Cost based Selection(QCBS)
	Method /SPP Rule 72 (3)
1.3	Financial Proposal to be submitted together with Technical Proposal: YES
	- Refer to section 2 - Instruction to bidder - clause 16.3
1.4	The detail TORs are available at page # 46 of Bidding Document
1.5	The Proposal (Technical & Financial) submission address is: Sindh Education Foundation - Government of Sindh Plot. No. 21/A, Block No.7& 8 Overseas Cooperative Housing Society, Ameer Khusro Road) Karachi
	Proposals must be submitted no later than the following date and time:
	25 th of February 2016, till 2:00 PM and Technical Bid will open on
	same date at 2:30pm.

Section 2. Information to Consultants – Data Sheet

	nformation to Consultants – Data Sheet
1.6	Expected date for commencement of consulting services: 21 st of March 2016 at Sindh Education Foundation - Government of Sindh Plot. No. 21/A, Block No.7& 8 Overseas Cooperative Housing Society, Ameer Khusro Road) Karachi. [] at: SEF Head office, Karachi, Sindh.
9.1	Bid Validity: 90 days . Refer to SPP RULES 38 (1).
10.1	For any clarification the pre-bid meeting will be held on February 9 th , 2016 at 11:00pm at below SEF head office. Clarifications may be requested not later than five days prior the date of submission Refer SPP RULE 23(1). The address for requesting clarifications is: Sindh Education Foundation - Government of Sindh Plot. No. 21/A, Block No.7& 8 Overseas Cooperative Housing Society, Ameer Khusro Road) Karachi
12	Facsimile: E-mail: shahnawaz.khan@sef.org.pk , & procurement@sef.org.pk The Proposal as well as all related correspondence exchanged by the Consultants and the Procuring Agency shall be written in English However it is desirable that the firm's Personnel have a working knowledge of the consultants. The proposal as well as all related correspondence exchanged by the Consultants and the Procuring Agency shall be written in English However it is desirable that the firm's Personnel have a working knowledge of the consultants. The proposal as well as all related correspondence exchanged by the consultants and the Procuring Agency shall be written in English However it is desirable that the firm's Personnel have a working knowledge of the consultants.
6.1	national and regional languages of Islamic Republic of Pakistan. Shortlisted Consultants may associate with other shortlisted Consultants: YESNOX.

11.2	The estimated number of professional staff-months required for the assignment is: 12 Months.
13.1	The format of the Technical Proposal to be submitted is: FTP $\underline{\mathbf{X}}$, or STP
13.2(vii)	Training is a specific component of this assignment: Yes X No [If yes, provide appropriate information]: Details provided in TOR document
15.1	Amounts payable by the PA to the Consultant under the contract to be subject to local taxation, stamp duty and service charges, if applicable or any other duties and taxes.
6.3	NOT Applicable as National Competitive Bidding is the principle method of procurement
16.2	Consultant must submit the original and five copies of the Technical and Financial Proposals.

13.1 Criteria, sub-criteria, and point system for the evaluation of Full Technical Proposals are: **Points** Specific experience of the Consultants relevant to the assignment: [10] 3 to 6 years' experience in similar nature of assignments /projects (points: 6 & above years = 10 points, 5yrs=9, 4yrs=8, 3yrs=7) Adequacy of the proposed methodology and work plan in responding to the Terms of Reference: a) Technical approach and methodology [20] b) Work plan [10] c) Organization and staffing [10] Total points for criterion (ii): [40] (iii) Key professional staff qualifications and competence for the assignment: One Project Manager with PMP certification (PM) [05] b) At least *Five* Academic Content Developers (ACD) [15] c) At least *Five* Software developers/designers (SD) [10] d) At least *Five* Resource Persons /Content trainers (RP) [10] Total points for criterion (iii): [40] The number of points to be assigned to each of the above positions or disciplines shall be determined considering the following three sub criteria and relevant percentage weights: Sub-Criteria RP PM **ACD** SD General qualifications Masters Masters Masters Masters (30%) 05 yrs as Adequacy for the assignment -05 yrs in Academic 03 yrs as Work Experience 03 yrs Content Trainers IT (50%) Developer Experience in region and language 02 yrs 03yrs 02 yrs 03 yrs (20%)Total weight: 100% (iv) Suitability of the transfer of knowledge (training) program: a. Training approach and methodology [05] b. Qualification of Experts and Trainers [05] Total points for criterion (iv): [10] Total points for the four criteria: 100 The minimum technical score required to pass is: 70 Points

20.1	Expected date and address for contract negotiations: 15 March 2016 Sindh Education Foundation - Government of Sindh Plot. No. 21/A, Block No.7& 8 Overseas Cooperative Housing Society, Ameer Khusro Road) Karachi
9.2	The interested consultant/s is required to submit 3% bid security amount of total bid value along with his bid (technical & financial). The bid security may be submitted in the form of pay order, demand draft & bank guarantee in favor of " Sindh Education Foundation ".
24.2	Successful consultant is required to submit 5% performance security in form of pay order, demand draft or bank guarantee in favor of "Sindh Education Foundation".
5.1	Consultant undertake to sign Integrity Pact for the procurement estimated to exceed Pak Rs.10 million.

Section 3. Technical Proposal - Standard Forms

[Comments in brackets] provide guidance to the shortlisted Consultants for the preparation of their Technical Proposals; they should be deleted from the Technical Proposals to be submitted.]

Refer to Reference Paragraph 3.4 of the Data Sheet for format of Technical Proposal to be submitted, and paragraph 3.4 of Section 2 of the RFP for Standard Forms required and number of pages recommended.

Form TECH-1.	Technical Proposal Submission Form	21
Form TECH-2.	Consultant's Organization and Experience	22
A - Consulta	nt's Organization	22
B - Consulta	nt's Experience	23
	Comments and Suggestions on the Terms of Reference and on les to be provided by the PA	-
A - On the T	erms of Reference	24
B - On Coun	terpart Staff and Facilities	25
Form TECH-4.	Description of Approach, Methodology and Work Plan for Per	rforming the
Assignment		26
Form TECH-5.	Team Composition and Task Assignments	27
Form TECH-6.	Curriculum Vitae (CV) for Proposed Professional Staff	28
Form TECH-7.	Staffing Schedule ¹	30
Form TECH-8.	Work Schedule	31

FORM TECH-1. TECHNICAL PROPOSAL SUBMISSION FORM

[Location, Date]

To: [Name and address of PA]

Dear Sirs:

We, the undersigned, offer to provide the consulting services for [Insert title of assignment] in accordance with your Request for Proposal dated [Insert Date] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal, and a Financial Proposal sealed under a separate envelope¹.

We are submitting our Proposal in association with: [Insert a list with full name and address of each associated Consultant] ²

We hereby declare that all the information and statements made in this Proposal are true and accept that any misinterpretation contained in it may lead to our disqualification.

If negotiations are held during the period of validity of the Proposal, i.e., before the date indicated in the Data Sheet, we undertake to negotiate on the basis of the proposed staff. Our Proposal is binding upon us and subject to the modifications resulting from Contract negotiations.

We undertake, if our Proposal is accepted, to initiate the consulting services related to the assignment not later than the date indicated in the Data Sheet.

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

Authorized Signature [In full and initials]:	
Name and Title of Signatory:	
Name of Firm:	
Address:	

^{1 [}In case Paragraph Reference 1.2 of the Data Sheet requires to submit a Technical Proposal only, replace this sentence with: "We are hereby submitting our Proposal, which includes this Technical Proposal only."]

^{2 [}Delete in case no association is foreseen.]

For FTP Only

FORM TECH-2. CONSULTANT'S ORGANIZATION AND EXPERIENCE

A - Consultant's Organization

[Provide here a brief (two pages) description of the background and organization of your firm/entity and each associate for this assignment.]

B - Consultant's Experience

[Using the format below, provide information on each assignment for which your firm, and each associate for this assignment, was legally contracted either individually or as a corporate entity or as one of the major companies within an association, for carrying out consulting services similar to the ones requested under this assignment. Use 20 pages.]

Assignment name:	Approx. value of the contract (in current US\$ or Euro):
Country:	Duration of assignment (months):
Location within country:	Duration of assignment (months).
Name of PA:	Total No of staff-months of the assignment:
Address:	Approx. value of the services provided by your firm under the contract (in current US\$ or Euro):
Start date (month/year): Completion date (month/year):	No of professional staff-months provided by associated Consultants:
Name of associated Consultants, if any:	Name of senior professional staff of your firm involved and functions performed (indicate most significant profiles such as Project Director/Coordinator, Team Leader):
Narrative description of Project:	
Description of actual services provided by your	staff within the assignment:
Firm's Name:	

For FTP Only

FORM TECH-3. COMMENTS AND SUGGESTIONS ON THE TERMS OF REFERENCE AND ON COUNTERPART STAFF AND FACILITIES TO BE PROVIDED BY THE PA

A - On the Terms of Reference

[Present and justify here any modifications or improvement to the Terms of Reference you are proposing to improve performance in carrying out the assignment (such as deleting some activity you consider unnecessary, or adding another, or proposing a different phasing of the activities). Such suggestions should be concise and to the point, and incorporated in your Proposal.]

B - On Counterpart Staff and Facilities

[Comment here on counterpart staff and facilities to be provided by the PA according to Paragraph Reference 1.4 of the Data Sheet including: administrative support, office space, local transportation, equipment, data, etc.]

FORM TECH-4. DESCRIPTION OF APPROACH, METHODOLOGY AND WORK PLAN FOR PERFORMING THE ASSIGNMENT

(For small or very simple assignments the PA should omit the following text in Italic)

[Technical approach, methodology and work plan are key components of the Technical Proposal. You are suggested to present your Technical Proposal (50 pages, inclusive of charts and diagrams) divided into the following three chapters:

- a) Technical Approach and Methodology,
- b) Work Plan, and
- c) Organization and Staffing,
- a) <u>Technical Approach and Methodology.</u> In this chapter you should explain your understanding of the objectives of the assignment, approach to the services, methodology for carrying out the activities and obtaining the expected output, and the degree of detail of such output. You should highlight the problems being addressed and their importance, and explain the technical approach you would adopt to address them. You should also explain the methodologies you propose to adopt and highlight the compatibility of those methodologies with the proposed approach.
- b) Work Plan. In this chapter you should propose the main activities of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the PA), and delivery dates of the reports. The proposed work plan should be consistent with the technical approach and methodology, showing understanding of the TOR and ability to translate them into a feasible working plan. A list of the final documents, including reports, drawings, and tables to be delivered as final output, should be included here. The work plan should be consistent with the Work Schedule of Form TECH-8.
- c) <u>Organization and Staffing.</u> In this chapter you should propose the structure and composition of your team. You should list the main disciplines of the assignment, the key expert responsible, and proposed technical and support staff.]

FORM TECH-5. TEAM COMPOSITION AND TASK ASSIGNMENTS

Name of Staff	Firm	Area of Expertise	Position Assigned	Task Assigned

FORM TECH-6. CURRICULUM VITAE (CV) FOR PROPOSED PROFESSIONAL STAFF

1.	Proposed Position [only one candidate shall be nominated for each position]:
2.	Name of Firm [Insert name of firm proposing the staff]:
3.	Name of Staff [Insert full name]:
4.	Date of Birth:Nationality:
5.	Education [Indicate college/university and other specialized education of staff member, giving names of institutions, degrees obtained, and dates of obtainment]:
6.	Membership of Professional Associations:
7.	Other Training [Indicate significant training since degrees under 5 - Education were obtained]:
8.	Countries of Work Experience: [List countries where staff has worked in the last ten years]:
9.	Languages [For each language indicate proficiency: good, fair, or poor in speaking, reading, and writing]
10.	Employment Record [Starting with present position, list in reverse order every employment held by staff member since graduation, giving for each employment (see format here below): dates of employment, name of employing organization, positions held.]:
Fro	om [Year]:To [Year]:
En	nployer:
Pos	sitions held:

11. Detailed Tasks Assigned	12. Work Undertaken that Best Illustrates Capability to Handle the Tasks Assigned
[List all tasks to be performed	[Among the assignments in which the staff has been involved, indicate
under this assignment]	the following information for those assignments that best illustrate staff capability to handle the tasks listed under point 11.]
	Name of assignment or project:
	Year:
	Location:
	PA:
	Main project features:
	Positions held:
	Activities performed:
13. Certification:	
describes me, my qualification	to the best of my knowledge and belief, this CV correctly s, and my experience. I understand that any wilful misstatement by disqualification or dismissal, if engaged.
	Date:
[Signature of staff member or author	ized representative of the staff] Day/Month/Year
Full name of authorized representations	entative:

FORM TECH-7. STAFFING SCHEDULE¹

N°	Name of Staff	Staff input (in the form of a bar chart) ²											Total staff-month input				
'		1	2	3	4	5	6	7	8	9	10	11	12	n	Home	Field ³	Total
Forei	ign																
1		[Home]															
1		[Field]															
2			•	-				•	•	-			-	,		- 15 JK JK	
															555		
3			•					•		•	ļ		•	ļ .		· 3- 3- 3-	
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n			•	•				•	•	-	<u> </u>		-		14 15 16	* * *	
			l	1	l	<u> </u>	1	l			Subto	tal		<u> </u>			
Loca	1										5450						
	•	[Home]														· . Dav . Dav . Da	
1		[Field]							•	-	1	•	-			100 100 100	
2																	
2				•					•								
																. 104 104 104	
n			-	-							ļ		-	ļ.,,			
											1				- 15 15 15		
											Subto	tal					
											Total					· · · · · · · · · · · · · · · · · · ·	

- 1 For Professional Staff the input should be indicated individually; for Support Staff it should be indicated by category (e.g.: draftsmen, clerical staff, etc.).
- 2 Months are counted from the start of the assignment. For each staff indicate separately staff input for home and field work.
- 3 Field work means work carried out at a place other than the Consultant's home office.

Full time input Part time input

FORM TECH-8. WORK SCHEDULE

N°	Activity ¹	Months ²												
		1	2	3	4	5	6	7	8	9	10	11	12	n
1														
2														
3														
4														
5														
n														

¹ Indicate all main activities of the assignment, including delivery of reports (e.g.: inception, interim, and final reports), and other benchmarks such as PA approvals. For phased assignments indicate activities, delivery of reports, and benchmarks separately for each phase.

² Duration of activities shall be indicated in the form of a bar chart.

Section 4. Financial Proposal - Standard Forms

[Comments in brackets [] provide guidance to the shortlisted Consultants for the preparation of their Financial Proposals; they should be deleted from the Financial Proposals to be submitted.]

Financial Proposal Standard Forms shall be used for the preparation of the Financial Proposal according to the instructions provided under para. 3.6 of Section 2. Such Forms are to be used whichever is the selection method indicated in para. 4 of the Letter of Invitation.

[The Appendix "Financial Negotiations - Breakdown of Remuneration Rates" is to be only used for financial negotiations when Quality-Based Selection, Selection Based on Qualifications, or Single-Source Selection method is adopted, according to the indications provided under para. 6.3 of Section 2.]

Appendix.	Financial Negotiations - Breakdown of Remuneration Rates	42
Form FIN-5.	Breakdown of Reimbursable Expenses	41
Form FIN-5.	Breakdown of Reimbursable Expenses ¹	39
Form FIN-4.	Breakdown of Remuneration ¹	38
Form FIN-4.	Breakdown of Remuneration ¹	36
Form FIN-3.	Breakdown of Costs by Activity ¹	35
Form FIN-2.	Summary of Costs	34
Form FIN-1.	Financial Proposal Submission Form	33

FORM FIN-1. FINANCIAL PROPOSAL SUBMISSION FORM

[Location, Date]

To: [Name and address of PA]

Dear Sirs:

We, the undersigned, offer to provide the consulting services for [Insert title of assignment] in accordance with your Request for Proposal dated [Insert Date] and our Technical Proposal. Our attached Financial Proposal is for the sum of [Insert amount(s) in words and figures¹].

Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contract negotiations, up to expiration of the validity period of the Proposal, i.e. before the date indicated in Paragraph Reference 1.12 of the Data Sheet.

Commissions and gratuities paid or to be paid by us to agents relating to this Proposal and Contract execution, if we are awarded the Contract, are listed below²:

Name and Address of Agents	Amount and Currency	Purpose of Commission or Gratuity					
We understand you are no	We understand you are not bound to accept any Proposal you receive.						
We remain,	We remain,						
Yours sincerely,							
Name and Title of Signate Name of Firm:	full and initials]:ory:						
Address:							

Amounts must coincide with the ones indicated under Total Cost of Financial proposal in Form FIN-2.

² If applicable, replace this paragraph with: "No commissions or gratuities have been or are to paid by us to agents relating to this Proposal and Contract execution."

FORM FIN-2. SUMMARY OF COSTS

	Costs				
Item	Indicate Foreign Currency	Indicate Local Currency			
Total Costs of Financial Proposal ² (Including all taxes, duties and etc.)					

¹ Indicate between brackets the name of the foreign currency. Maximum of three currencies; use as many columns as needed, and delete the others.

² Indicate the total costs excluding local taxes to be paid by the PA in each currency. Such total costs must coincide with the sum of the relevant Subtotals indicated in all Forms FIN-3 provided with the Proposal.

FORM FIN-3. Breakdown of Costs by Activity¹

Group of Activities (Phase): ²	Description: ³						
	Costs						
Cost component	[Indicate Foreign Currency # 1] ⁴	[Indicate Foreign Currency # 2] ⁴	[Indicate Foreign Currency # 3] ⁴	[Indicate Local Currency]			
Remuneration ⁵							
Reimbursable Expenses ⁵							
Subtotals							

- Form FIN-3 shall be filled at least for the whole assignment. In case some of the activities require different modes of billing and payment (e.g.: the assignment is phased, and each phase has a different payment schedule), the Consultant shall fill a separate Form FIN-3 for each group of activities. For each currency, the sum of the relevant Subtotals of all Forms FIN-3 provided must coincide with the Total Costs of Financial Proposal indicated in Form FIN-2.
- 2 Names of activities (phase) should be the same as, or correspond to the ones indicated in the second column of Form TECH-8.
- 3 Short description of the activities whose cost breakdown is provided in this Form.
- 4 Indicate between brackets the name of the foreign currency. Use the same columns and currencies of Form FIN-2.
- 5 For each currency, Remuneration and Reimbursable Expenses must respectively coincide with relevant Total Costs indicated in Forms FIN-4, and FIN-5.

FORM FIN-4. Breakdown of Remuneration¹

(This Form FIN-4 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Time Based)

Group of Activities	Group of Activities (Phase):						
Name ²	Position ³	Staff-month Rate ⁴	Input ⁵ (Staff-months)	[Indicate Foreign Currency # 1] ⁶	[Indicate Foreign Currency # 2] ⁶	[Indicate Foreign Currency # 3] ⁶	[Indicate Local Currency] ⁶
Foreign Staff						L	
		[Home]					
		[Field]		3-3-3-3-3-3-3-3			

				5 5 5 5 5 5			
				******	. .		
Local Staff			1				•
		[Home]				110 10 10 10 10 10 10 115 15 15 15 15	
		[Field]					
				****	/ # # # # # # #	ar ar ar ar ar ar	

						a- a- a- a- a-	
			Total Costs				

¹ Form FIN-4 shall be filled for each of the Forms FIN-3 provided.

² Professional Staff should be indicated individually; Support Staff should be indicated per category (e.g.: draftsmen, clerical staff).

- 3 Positions of Professional Staff shall coincide with the ones indicated in Form TECH-5.
- 4 Indicate separately staff-month rate and currency for home and field work.
- 5 Indicate, separately for home and field work, the total expected input of staff for carrying out the group of activities or phase indicated in the Form.
- Indicate between brackets the name of the foreign currency. Use the same columns and currencies of Form FIN-2. For each staff indicate the remuneration in the column of the relevant currency, separately for home and field work. Remuneration = Staff-month Rate x Input.

FORM FIN-4. Breakdown of Remuneration¹

(This Form FIN-4 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Lump-Sum. Information to be provided in this Form shall only be used to establish payments to the Consultant for possible additional services requested by the PA)

Name ²	Position ³	Staff-month Rate ⁴
Foreign Staff		•
		[Home]
		[Field]
Local Staff		
		[Home]
		[Field]
	+	

- 1 Form FIN-4 shall be filled in for the same Professional and Support Staff listed in Form TECH-7.
- 2 Professional Staff should be indicated individually; Support Staff should be indicated per category (e.g.: draftsmen, clerical staff).
- 3 Positions of the Professional Staff shall coincide with the ones indicated in Form TECH-5.
- 4 Indicate separately staff-month rate and currency for home and field work.

FORM FIN-5. Breakdown of Reimbursable Expenses¹

(This Form FIN-5 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Time Based)

N°	Description ²	Unit	Unit Cost ³	Quantity	[Indicate Foreign Currency # 1] ⁴	[Indicate Foreign Currency # 2] ⁴	[Indicate Foreign Currency # 3] ⁴	[Indicate Local Currency] ⁴
	Per diem allowances	Day						
	International flights ⁵	Trip						
	Miscellaneous travel expenses	Trip						
	Communication costs between [Insert place] and [Insert place]							
	Drafting, reproduction of reports							
	Equipment, instruments, materials, supplies, etc.							
	Shipment of personal effects	Trip						
	Use of computers, software							
	Laboratory tests.							
	Subcontracts							
	Local transportation costs							
	Office rent, clerical assistance							
	Training of the PA's personnel ⁶							

- 1 Form FIN-5 should be filled for each of the Forms FIN-3 provided, if needed.
- 2 Delete items that are not applicable or add other items according to Paragraph Reference 3.6 of the Data Sheet.
- 3 Indicate unit cost and currency.
- 4 Indicate between brackets the name of the foreign currency. Use the same columns and currencies of Form FIN-2. Indicate the cost of each reimbursable item in the column of the relevant currency. Cost = Unit Cost x Quantity.
- 5 Indicate route of each flight, and if the trip is one- or two-ways.
- 6 Only if the training is a major component of the assignment, defined as such in the TOR.

FORM FIN-5. Breakdown of Reimbursable Expenses

(This Form FIN-5 shall only be used when it is indicated in Reference Paragraph 5.6 of the Data Sheet that remuneration shall be Lump Sum. Information to be provided in this Form shall only be used to establish payments to the Consultant for possible additional services requested by the PA)

N°	Description ¹	Unit	Unit Cost ²
	Per diem allowances	Day	
	International flights ³	Trip	
	Miscellaneous travel expenses	Trip	
	Communication costs between [Insert place] and [Insert place]		
	Drafting, reproduction of reports		
	Equipment, instruments, materials, supplies, etc.		
	Shipment of personal effects	Trip	
	Use of computers, software		
	Laboratory tests.		
	Subcontracts		
	Local transportation costs		
	Office rent, clerical assistance		
	Training of the PA's personnel ⁴		

¹ Delete items that are not applicable or add other items according to Paragraph Reference 3.6 of the Data Sheet.

² Indicate unit cost and currency.

³ Indicate route of each flight, and if the trip is one- or two-ways.

⁴ Only if the training is a major component of the assignment, defined as such in the TOR.

APPENDIX. FINANCIAL NEGOTIATIONS - BREAKDOWN OF REMUNERATION RATES

(Not to be used when cost is a factor in the evaluation of Proposals)

1. Review of Remuneration Rates

- 1.1 The remuneration rates for staff are made up of salary, social costs, overheads, fee that is profit, and any premium or allowance paid for assignments away from headquarters. To assist the firm in preparing financial negotiations, a Sample Form giving a breakdown of rates is attached (no financial information should be included in the Technical Proposal). Agreed breakdown sheets shall form part of the negotiated contract.
- 1.2 The PA is charged with the custody of funds from Government of Sindh and is expected to exercise prudence in the expenditure of these funds. The PA is, therefore, concerned with the reasonableness of the firm's Financial Proposal, and, during negotiations, it expects to be able to review audited financial statements backing up the firm's remuneration rates, certified by an independent auditor. The firm shall be prepared to disclose such audited financial statements for the last three years, to substantiate its rates, and accept that its proposed rates and other financial matters are subject to scrutiny. Rate details are discussed below.

(i) Salary

This is the gross regular cash salary paid to the individual in the firm's home office. It shall not contain any premium for work away from headquarters or bonus.

(ii) Social Costs

Social costs are the costs to the firm of staff's non-monetary benefits. These items include, *inter alia*, social security including pension, medical and life insurance costs, and the cost of a staff member being sick or on vacation. In this regard, the cost of leave for public holidays is not an acceptable social cost nor is the cost of leave taken during an assignment if no additional staff replacement has been provided. Additional leave taken at the end of an assignment in accordance with the firm's leave policy is acceptable as a social cost.

(iii) Cost of Leave

The principles of calculating the cost of total days leave per annum as a percentage of basic salary shall normally be as follows:

Leave cost as percentage of salary
$$= \frac{total\ days\ leave\ x\ 100}{[365 - w - ph - v - s]}$$

-

Where w = weekends, ph = public holidays, v = vacation, and s = sick leave.

It is important to note that leave can be considered a social cost only if the PA is not charged for the leave taken.

(iv) Overheads

Overhead expenses are the firm's business costs that are not directly related to the execution of the assignment and shall not be reimbursed as separate items under the contract. Typical items are home office costs (partner's time, nonbillable time, time of senior staff monitoring the project, rent, support staff, research, staff training, marketing, etc.), the cost of staff not currently employed on revenue-earning projects, taxes on business activities and business promotion costs. During negotiations, audited financial statements, certified as correct by an independent auditor and supporting the last three years' overheads, shall be available for discussion, together with detailed lists of items making up the overheads and the percentage by which each relates to basic salary. The PA does not accept an add-on margin for social charges, overhead expenses, etc., for staff who are not permanent employees of the firm. In such case, the firm shall be entitled only to administrative costs and fee on the monthly payments charged for subcontracted staff.

(v) Fee or Profit

The fee or profit shall be based on the sum of the salary, social costs, and overhead. If any bonuses paid on a regular basis are listed, a corresponding reduction in the profit element shall be expected. Fee or profit shall not be allowed on travel or other reimbursable expenses, unless in the latter case an unusually large amount of procurement of equipment is required. The firm shall note that payments shall be made against an agreed estimated payment schedule as described in the draft form of the contract.

(vi) Away from Headquarters Allowance or Premium

Some Consultants pay allowances to staff working away from headquarters. Such allowances are calculated as a percentage of salary and shall not draw overheads or profit.

(vii) Subsistence Allowances

Subsistence allowances are not included in the rates, but are paid separately and in local currency. No additional subsistence is payable for dependents the subsistence rate shall be the same for married and single team members.

Standard rates for the particular country may be used as reference to determine subsistence allowances.

2. Reimbursable expenses

2.1 The financial negotiations shall further focus on such items as out-of-pocket expenses and other reimbursable expenses. These costs may include, but are not restricted to, cost of surveys, equipment, office rent, supplies, international and local travel, computer

rental, mobilization and demobilization, insurance, and printing. These costs may be either unit rates or reimbursable on the presentation of invoices, in foreign or local currency.

3. PA Guarantee

3.1 Payments to the firm, including payment of any advance based on cash flow projections covered by a PA guarantee, shall be made according to an agreed estimated schedule ensuring the consultant regular payments in local and foreign currency, as long as the services proceed as planned.

Sample Form

Consul Assign	lting Firm: nment:	Country: Date:		
	Consultant's Representations Rega	rding Costs and Charges		
We he	reby confirm that:			
	the basic salaries indicated in the attached table the current salaries of the staff members listed vernal annual salary increase policy as applied to all	which have not been raised other than within		
(b)	attached are true copies of the latest salary slips of	of the staff members listed;		
(c) agreed	the away from headquarters allowances indicate to pay for this assignment to the staff members list			
	the factors listed in the attached table for sociaverage cost experiences for the latest three yents; and	•		
(e) profit-s	said factors for overhead and social charges do sharing.	not include any bonuses or other means of		
[Name o	of Consulting Firm]			
Signat	ure of Authorized Representative	Date		
Name:				

Section 4. Financial Proposal - Standard Forms

Consultant's Representations Regarding Costs and Charges

(Expressed in [insert name of currency])

Perso	onnel	1	2	3	4	5	6	7	8
Name	Position	Basic Salary per Working Month/Day/Year	Social Charges ¹	Overhead ¹	Subtotal	Fee ²	Away from Headquarters Allowance	Proposed Fixed Rate per Working Month/Day/Hour	Proposed Fixed Rate per Working Month/Day/Hour ¹
Home	Office								
Fie	eld								

- 1. Expressed as percentage of 1
- 2. Expressed as percentage of 4

Terms of Reference (TOR)

BACKGROUND

Established in 1992, The Sindh Education Foundation (SEF) is a semi government organization committed to empower disadvantaged communities of Sindh towards social change by creating and facilitating new approaches to learning and education.

In pursuance of its strategic vision, the Foundation works on a diverse portfolio of programs through promotion of Public, Private and Community Partnerships and seeks to address not only the goals of Education for All and quality education targets but also create greater ownership and sustainability of the educational interventions.

Every learner enrolled in Sindh Education Foundation's educational projects desires a chance to receive the highest quality education. Scarcity of trained teachers hinders this aspiration. Difficulty in accessing the best educational contents, in an affordable manner, further accentuates the problem. Effective use of Information and Communication technologies can significantly help in addressing the mentioned issues. Thus Sindh Educational Foundation recognizes the need of developing and implementing an effective Android based E-learning application developed with instructional design's best practices, fully in compliance of National Curriculum 2006. And when used in conjunction with quality tablets, the solution has a great potential to become a ubiquitous and effective ICT tool for students and teachers which will help/assist them in the acquisition and development of knowledge by using a unique blend of technology, e-contents, and an innovative pedagogy.

Objectives

The core objectives of the assignment are:

a) Design, Develop and Implement an Android based interactive E-learning application which must provide completely localized rich text and Graphical User Interface and Animated (Videos, Worksheets, Lectures, Demos, Activities, Educational Games) learning of English, Mathematics and Science subjects in compliance with the National Curriculum 2006 for grade Kachi to V (five). This

must be comprehensive solution entailing the competencies required at grade katchi to five in accordance with National Curriculum 2006. (Please refer to annexure A – which is just a minor reflection of a small component covering some of the requirements – however a much broader coverage of curriculum will be expected to be gathered and finalized during requirement gathering phase). The application must have capability of later scalability to subsequent higher grades.

- b) Provide **comprehensive operational/functional and technical trainings** for designated SEF staff. The training must be in line with the content and software interface with an aim to enable the participants to use the software for teaching the content to students at classroom level AND to enable participants to further train end / new users. User guides and manuals are to be developed and provided to approximately 50 designated SEF Staff.
- c) Provide 12 months of Post Implementation Support. This will encompass second level support in software troubleshooting, upgrades, modifications/changes and/or minor updates/additions. The support may also be required on site (different districts of Sindh) as well as at a central location (Karachi).

To achieve the E-Learning project's objectives successfully, Sindh Education Foundation is seeking proposal from well reputed organizations/firms having experience (as per the evaluation criteria mentioned in data sheet) in development of e-learning products with proven track of their E-learning products being used at government AND/OR private educational institutions.

Scope of Work

- 1. E-Learning Application/product should be based on android software platform/ architecture.
- 2. The E-Learning Application/product should must have an on-screen user interface with standard features such as a search engine, input screens and option to generate reports / output in various formats by the Users. The system should also support generation of reports centrally at scheduled intervals and printouts distributable in various File Formats viz. Text, Excel; PDF etc. The relevant Audio Visual resources/ library /Data should be compatible to be ported on USB device to run on a display platform such as LED TV.
- 3. The E-Learning Application/product should be benchmarked and capable of running in full throttle on Tablets having minimum configuration of 1.2 GHZ processer and 1 GB RAM. The Application Server Hardware sizing and final Tablet specification will be proposed by selected vendor.

- 4. The E-Learning Application/product should meet all system related requirements covered in scope, functional and other requirements in totality.
- 5. The E-Learning Application/product must comply Information Security Policy of the Sindh Education Foundation on all Security issues like, User Level Security, Data / Information Security. Security Policy Document will be shared at time of contract awarding.

Functional and technical Requirement For E-Learning Application/product

The requirement for the E-Learning Application/product should and the functions as detailed in this Scope document, should support, in brief but not limited to, as under:

- 1) Proposed solution /product should support localization (contents in English, Urdu and Sindhi language)
- 2) Proposed solution /product should provide multiple windows/tabs navigation
- 3) Proposed solution /product should allow customization of the components
- 4) Proposed solution /product should provide course wide search (at single and multiple courses level).
- 5) Proposed solution /product should have team/group management feature.
- 6) Proposed solution /product should allow printing of class rosters, course contents and worksheets
- 7) Proposed solution /product should have Learning Object Repository (LOR)
- 8) Proposed solution /product should support downloading the contents of an assignment to be graded offline
- 9) Proposed solution /product should instructor feedback and grades to be uploaded preferably on single click.
- 10) Proposed solution /product should have tracking feature with tracking reports options.
- 11) Proposed solution /product should have user friendly export/import feature for assessment.
- 12) Proposed solution /product should allow instructor to easily design their own assessment
- 13) Proposed solution /product should have powerful and flexible rubric feature allowing creation of new rubrics as per need basis.
- 14) Proposed solution /product should have an e-portfolio tool

- 15) Proposed solution /product should allow import/export/copy of courses
- 16) Proposed solution /product should have rich text editor
- 17) Proposed solution /product should support multiple file types for course creation
- 18) Proposed solution /product should lesson plan templates
- 19) Proposed solution /product should integrate multimedia (A/V) easily.
- 20) Proposed solution /product should allow integration of e-book.
- 21) Proposed solution /product should come with end user support documentation.
- 22) Proposed solution /product should use valid and standard programming code
- 23) Proposed solution /product should use relative size of fonts and provide full description of diagrams, graphs or other meaningful images.
- 24) Proposed solution /product should not convey information with sound alone
- 25) Proposed solution /product should provide a means of pausing any moving, scrolling or auto updating information.
- 26) Proposed solution /product should provide accessible embedded objects whenever possible and an accessible alternative that includes the same content and functionality must be provided for inaccessible embedded objects
- 27) The source code of the proposed solution shall be the property of Sindh Education Foundation, Govt. of Sindh with all rights reserved.

Please Note that the above mentioned are illustrative requirements and the detailed scope of the project shall be assessed by the Selected Vendor through comprehensive System Study of Sindh Education Foundation in requirement gathering phase of the project, further reports and Queries which are to be generated will be discussed, crystallized and agreed as per organizational requirements.

Implementation Schedule

The successful implementation is to be completed within **12 months of the signing of the contract**. A detailed project implementation schedule should be part of bidder's Technical Proposal.

Project Implementation / Management Plan

The Bidder shall provide a detailed and meaningful project management plan, timeline and staff scheduling in accordance to the milestones of the whole project/package, which should describe exactly what solution will be delivered / installed in what timeframe during the course of the project.

This plan should cover the tasks assigned and the resource allocation during the course of the project. The plan should be provided in tabular form and in detail, mentioning tasks, sub tasks with description, start date, finish date, resources and milestones along with the person responsible and contact details.

The bidder should also provide details and plan for "Training" and "Orientation" of SEF designated staff (approximately 50). The proposed training component should encompass, but not limited to, the following;

- Training Need Assessment of designated SEF Staff
- Training of Staff on the e-learning software including content delivery and tablet usability
- Development and sharing of user guides (English, Urdu, Sindhi) for the designated staff
- Training cycle(s) may be commenced / launched with the completion and deployment of grade/subject level components, ideally in two cycles of deployment connected with relevant grades.
- Training cycle(s) to be arranged/organized by the bidder as a turn-key of standard training programs of such nature and should cover all components of software (content/usage) in sufficient / required hours of training
- A training refresher to be organized before the completion of the project.

Payment Milestones

Project implementation milestones

No	Timeframe / Phase Completion	Deliverables	Amount
1	Mobilization Advance (against Bank Guarantee)	Inception Report	15%
2	Initial Assessment and Project Planning Phase Completion	Business Requirement Document/System analysis report	10%
3	Development Phase Completion (Software and Content) Phase 1 (Grade Katchi, Grade 1, Grade 2)	Unit test cases, Pilot software, educational content/resources, phase completion report	15%
4	Completion of Functional and Technical Training to Project Team, Phase 1 (Grade Katchi, Grade 1, Grade 2)	Training Plan, User documentation, Training completion report	10%
5	Software and content Deployment and Pilot launch	Deployment and Installation report	15%
6	Development Phase Completion (Software and Content) Phase 2 (Grade 3, Grade 4, Grade 5)	Unit test cases, Upgraded Software, educational content/resources, phase completion report	15%
6	Completion of Functional and Technical Training to Project Team, Phase 2 (Grade 3, Grade 4, Grade 5)	Training Plan, User documentation, Training completion report	10%
7	Project Completion Phase	Comprehensive Project Completion Report	10%

Annexure A

STBB English Grade 1

511	DD Eligiisii	77. 3. 0		Graue 1	
S#	Topics	Videos for Teacher	Videos for Children	No. of Worksheets	
1	Introduction	10 to 5 Minutes	5 Minutes	10	
	Greetings	Each Video	2 Videos		
	Permission and command	2 Videos			
	Agreeing & Disagreeing				
2	Writing Patterns	5 Minutes Each		10	
		Video			
		2 Videos			
3	Things we see around	10 to 5 Minutes	5 Minutes	10	
		Each Video	2 Videos		
		2 Videos			
4	The Alphabet	5 Minutes Each	5 Minutes	10	
	Letters and sound	Video	10 Videos		
	Beginning and Ending Sounds	10 Videos			
	ABC Song				
5	Animals and Birds	5 to 10 Minutes	5 Minutes	10	
	Fruits and Vegetables	Each Video	5 Videos		
	Parts of Body	5 Videos			
6	Vowels and Consonants	3 to 5 Minutes	3 to 5 Minutes	10	
	with practice of articles A and An	Each Video	Each Video		
	Short and Long Vowel	4 Videos	4 Videos		
	Sounds(ee, oo)				
	Sounds: sh, ch				
7	This is(Singular)	3 to 5 Minutes	3 to 5 Minutes	10	
	That is(Singular)	Each Video	Each Video		
	These are(Plural)	4 Videos	4 Videos		
	Those are(Plural)				
	Action words				
	Describing words				
	Singular and Plural				
8	Opposites Tracks a lighter. The Mann				
8	Traffic lights, The Moon				
	Up and Down, One, two buckle my				
9	shoe and other poem Numbers		5 to 10 Minutes	10	
9	(Story)The ant and Cricket		Each Video	10	
	(Story)Ahmed and his friend, Trees,		2 Videos		
	Shapes		2 VIUCUS		
	My Country, Shopping				
10	Colors	5 Minutes Each			
10	Professions	Video			
	Capital Letters	6 Videos			
	Questions with Answers	0 110005			
	Seasons				
	20000110	1			

Days of the week		
Days of the week		

STBB Math's Grade 1

S#	Topics	Videos for Teacher	Videos for Children	No. of Worksheets
1	Concept of Numbers and	3 Minutes Each	2 Minutes Each	15
	counting	Video	Video	
		4 Videos	4 Videos	
2	Algebraic Operation	3 Minutes Each	2 Minutes Each	20
		Video	Video	
		4 Videos	4 Videos	
3	Measurement (all pre number	3 Minutes Each	2 Minutes Each	10
	concepts)	Video	Video	
		2 Videos	4 Videos	
4	Pakistani Currency	3 Minutes Each		
		Video		
		2 Videos		
5	Time and Date	3 Minutes Each	3 Minutes Each	
		Video	Video	
		2 Videos	2 Videos	
6	Geometry	3 Minutes Each	2 Minutes Each	
		Video	Video	
		2 Videos	3 Videos	

STBB GK Grade 1

S#	Topics	Videos for Teacher	Videos for Children	No. of Worksheets
1	Our Beliefs		2 Minutes Each Video	
			5 Videos	
2	Good Habits		3 Minutes Each Video	10
			5 Videos	
3	Our Solar System	5 to 10 Minutes each	3 to 5 Minutes Each	5
		videos	Video	
		2 Videos	5 Videos	
	Plants and	10 to 15 Minutes Each	3 Minutes Each Video	15
4	Animals	Video	3 Videos	
		2 Videos		

STBB English Grade 2

S#	Topics	Videos for teachers	Videos for children	No. of Worksheet
1	Oral	5 Minutes Each Video	3 Minutes Each Video	
	commination	2 Videos	5 Videos	
2	Stories for	15 to 20 Minutes Each	3 to 5 Minutes Each Videos	20
	Reading and	Video.	5 to 8 Videos	
	Listening	2 Videos		
3	Language	15 to 20 Minutes Each	7 Video	10

	General Condition of Contact				
	practice (is ,am	Video	3 to 5 minute Each Video.		
	,are)	3 Videos			
4	Punctuation	15 to 20 Minutes Each	5 to 6 Minute Each Video	10	
		Video	6 to 7 Video		
		1 Video			
5	Pronoun	1 video	3 Video	8	
		Duration of video: 15 to 20	5 Minute Each Video		
		min.			
6	Sounds of	20 to 30 Minutes Each	3 Video	10	
	Letters	3 Video	15 to 20 Minute Each Video		
7	Word	1 Video	3 Video	10	
	Formation	15 to 30 Minute Each	3 to 5 Minute Each Video		
		Video			
8	Preposition	1 video	3 Video	8	
		15 to 10 Minute Each	3 to 5 Minute Each Video		
		Video	Videos: 6		
9	WH question	2 Video	3 Video	5	
	•	15 to 20 Minute Each	3 to 5 Minute Each Video		
		Video			
10	Stories		4 Videos	10 to 20	
			5 to 6 Minute Each Video		
11	Poems	Real classroom practice of	Animated poems for		
		poems session	listening and speaking.		

STBB Math Grade 2

S#	Topics	Videos for teachers	Videos for children	No. of Worksheet
1	Number Writing	1 Video	3 Video	10
	_	5 Minute Each	4 to 5 Minute	
		Video	Each Video	
2	Place value	3 videos	3 Videos	15
		5 to 10 Minute Each	5 Minute Each	
		Video	Video	
3	Fraction	2 Videos	2 Videos	15 to 20
		15 to 20 Minute	5 Minute Each	
		Each Video	Video	
4	Number line	1 Video	4 Videos	15
		15 to 20 Minute	5 to 6 Minute Each	
		Each Video	Video	
5	Multiplication as repeated		1 video	10
	addition		5 to 6 Minute	
			Each Video	
6	Word Problems		5 to 10 Video	20
			1 to 2 Minute Each	
			Video	

7	Pre number operation. weight,	15 to 20 Minute	5 Minute Each	20
	length, capacity	Each Video	Video	
		5 Videos	10 Videos	
8	Mathematical poems and stories		10 Minute Each	
			Video	
			Number of stories	
			:10	
9	Geometry	1 video	3 to 5 Video	10 to 15
		30 Minute Each	5 to 6 Minute	
		Video	Each Video	
10	Time		3 to 5 Video	10
			5 to 6 Minute Each	
			Video	

STBB GK Grade 2

S#	Topics	Videos for Teachers	Videos for children	No. of Worksheet
1	Water		5 videos	5.
			5 minutes each video	
2	Plants	3 Video		15
		15 to 30 Minute Each	3 Video	
		Video	5 Minute Each Videos	
3	Animals and their		4 video	10
	habitats	1 video	5 Minute Each Video	
		15 to 30 Minute Each		
		Video		
4	Animals and their		1 videos	10
	Babies		5 to 7 Minute Each	
			Video	
5	Construction and		2 Videos	5
	Material		5 to 6 Minute Each	
			Video	
6	Heat and Light	15 to 20 Minute Each	4 video	10
		Video	5 Minute Each Video	
		5 videos		
7	Different themes		All videos of "meena k	
			saath''	
			10 videos	
8	Professions		2 videos	5
			5 to 7 Minute Each	
			Video	

STBB Science Grade 3

S#	Topic	Video for teachers	Video for children	No. of Worksheet
1	Animal and their habitats	1 video	2 video	
		15 Minute Each Video	3 Minute Each Video	5

2	Life cycle animal plants	1 video	3 videos	6
		15 Minute Each Video	3 Minute Each Video	
3	Goods & services		2 videos	5
			5 Minute Each Video	
4	Simple Machines	1 video	2 videos	5
		5 Minute Each Video	5 Minute Each Video	
5	Force and movement	1 video	1 video	10
		30 Minute Each Video	5 Minute Each Video	
6	Energy	2 videos	1 video	10
		5 Minute Each Video	5 Minute Each Video	

STBI	3 English		Grade 3		
S#	Topic	Video for Teachers	Video for Children	No. of Worksheet	
1	Poems	12 Videos 3 Minute Each Video	12 Videos 3 Minute Each Video	2	
2	Vocabulary development & listening skills	3 videos 5 Minute Each Video	5 videos 3 Minute Each Video	5	
3	Speaking skills	5 videos 5 Minute Each Video	10 videos 3 Minute Each Video		
4	Grammar	15 Minute Each Video 10 videos	10 videos	25	

STBB Mathematic Grade 3

S#	Topic	Video for teachers	Video for children	No. Of worksheet
1	Place value	3 videos	5 videos	10
		3 Minute Each Video	5 Minute Each Video	
2	Fraction	9 videos	7 videos	20
		5 Minute Each Video	3 Minute Each Video	
3	Geometry	4 videos	4 videos	10
		5 Minute Each Video	5 Minute Each Video	

Grade 4-5 STBB English

S#	Topic	Videos for Teachers	Videos for children	No. of Worksheet
1	Common noun proper noun	15 to 30 Minute Each	1 video	5-6
		Video	5 to 7 Minute Each	
		3 videos	Video	
2	Pronoun	1 video	5 Minute Each	10
		15 to 20 Minute Each	Video	
		Video	6 videos	

3	Joining words	1 Video	5 Minute Each	5
		15 to 20 Minute Each	Video	
		Video	2 videos	
4	Conversation (oral	3 videos	4 to 8 Videos	
	communication)	15 to 20 Minute Each	4 to 5 Minute Each	
		Video	Video	
5	verb	10 to 5 Minute Each	3 to 4 Videos	10
		Video	5 Minute Each	
		5 videos	Video	
6				10
	helping verb	No of video:1		
		Duration: 15 to 20 min		
7	Reading		3 to 5 videos	10 to 15
			4to 5 Minute Each	
			Video	
8	Adjectives	2 videos	3 videos	5 to 6
		15 to 20 Minute Each	4 to 5 Minute Each	
		Video	Video	
9	Tenses	6 videos	2 to 5 video	15
		15 to 30 Minute Each	5 Minute Each	
		Video	Video	

STBB Mathematic Grade 4-5

S#	Topic	Videos for Teachers	Videos for children	No. of Worksheet
1	LCM	3 to 5 videos	3 to 5 videos	10
		5 Minute Each Video	5 Minute Each	
			Video	
2	Equivalent fraction	2 videos	3 videos	5 to 6
		15 to 20 Minute Each	5 Minute Each	
		Video	Video.	
3	Greater then and less then in	1 to 2 videos	3 to 4 videos	5 to 8
	fraction	15 to 30 Minute Each	5 Minute Each	
		Video	Video	
4	Mixed fraction	1 to 2 videos	3 to 4 videos	5 to 8
		15 to 30 Minute Each	5 Minute Each	
		Video	Video	
5	Number operation in fraction	1 to 2 videos	1 to 2 videos	5 to 8
		15 to 30 Minute Each	5 Minute Each	
		Video	Video	
6	Decimal fraction	1 to 2 videos	1 to 2 videos	5 to 8
		15 to 30 Minute Each	5 Minute Each	
		Video	Video	
7	Measurement KM ,capacity,	3 to 6 videos	5 to 6 videos	5 to 8
	time	15 to 30 Minute Each	5 to 6 Minute Each	
		Video	Video	

8	Geometry	5 to 6 videos	3 to 5 videos	10 to 15
		15 to 20 Minute Each	5 Minute Each	
		Video	Video	

STBB Science Grade 4-5

ST	TBB Science Grade 4-5			5
S#	Topic	Videos for Teachers	Videos for children	No. of Worksheet
1	Part of body	4 to 5 videos 15 to 20 Minute Each Video	4 to 5 videos 5 to 10 Minute Each Video	10 to 15
2	Part of body (skeleton and muscles)	4 to 5 videos 15 to 20 Minute Each Video	4 to 5 videos 15 to 20 Minute Each Video	10 to 15
3	Life cycle	4 to 5 videos 15 to 20 Minute Each Video	4 to 5 videos 5 to 10 Minute Each Video	5 to 10
4	Qualities of living things	2 to 3 videos 15 Minute Each Video	2 to 3 videos 15 Minute Each Video	5
5	Food and health	3 to 4 videos 15 to 30 Minute Each Video	3 to 4 videos 5 to 10 Minute Each Video	10
6	Exercise		3 to 4 videos 5 to 10 Minute Each Video	
7	Animals	2 to 5 videos 15 to 30 Minute Each Video	2 videos 5 to 6 Minute Each Video	5 to 10
8	Matter	1 to 2 video 15 to 30 Minute Each Video	1 to 2 video 5 Minute Each Video	10
9	Measurements of temperature		2 to 3 video 5 to 6 Minute Each Video	10
10	Force and machines	7 to 8 videos 15 Minute Each Video	7 to 8 videos 5 Minute Each Video	5
11	Sound	1 to 2 videos 15 Minute Each Video	1 to 2 videos 5 Minute Each Video	5
12	Electricity and magnetism	12 to 15 videos 5 Minute Each Video	12 to 15 videos 5 Minute Each Video	10
13	Solar system	5 to 8 videos 10 to 15 Minute Each	5 to 8 videos 5 Minute Each Video	5 to 8

		Video		
14	Light	5 to 6 videos	5 to 6 videos	10 to 15
		15 to 30 Minute Each	15 to 30 Minute Each	
		Video	Video	

Sn	Grade	Videos for teachers	Videos for children	Worksheets
1	1	55	64	145
2	2	38	141	296
3	3	51	64	113
4	4 & 5	117	137	276
	Total	261	406	830

1. GENERAL PROVISIONS

1.1 Definitions

Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:

- (a) "Applicable Law" means the Sindh Public Procurement Act, thereunder Rules 2010.
- (b) "Procuring Agency PA" means the implementing department which signs the contract
- (c) "Consultant" means a professional who can study, design, organize, evaluate and manage projects or assess, evaluate and provide specialist advice or give technical assistance for making or drafting policies, institutional reforms and includes private entities, consulting firms, legal advisors, engineering firms, construction managers, management firms, procurement agents, inspection agents, auditors, international and multinational organizations, investment and merchant banks, universities, research institutions, government agencies, nongovernmental organizations, and individuals.
- (d) "Contract" means the Contract signed by the Parties and all the attached documents listed in its Clause 1, that is General Conditions (GC), the Special Conditions (SC), and the Appendices.
- (e) "Contract Price" means the price to be paid for the performance of the Services, in accordance with Clause 6;
- (f) "Effective Date" means the date on which this Contract comes into force and effect pursuant to Clause GC 2.1.
- (g) "Foreign Currency" means any currency other than the currency of the PA's country.
- (h) "GC" means these General Conditions of Contract.
- (i) "Government" means the Government of Sindh.
- (j) "Local Currency" means Pak Rupees.
- (k) "Member" means any of the entities that make up the joint venture/consortium/association, and "Members" means all these entities.
- (l) "Party" means the PA or the Consultant, as the case may be, and "Parties" means both of them.

- (m) "Personnel" means persons hired by the Consultant or by any Sub-Consultants and assigned to the performance of the Services or any part thereof.
- (n) "SC" means the Special Conditions of Contract by which the GC may be amended or supplemented.
- (o) "Services" means the consulting services to be performed by the Consultant pursuant to this Contract, as described in the Terms of References.
- (p) "Sub-Consultants" means any person or entity to whom/which the Consultant subcontracts any part of the Services.
- (q) "In writing" means communicated in written form with proof of receipt.

1.2 Law Governing Contract

This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the applicable law.

1.3 Language

This Contract is executed in the language specified in the SC, which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract.

1.4 Notices

- 1.4.1 Any notice, request or consent required or permitted to be given or made pursuant to this Contract shall be in writing. Any such notice, request or consent shall be deemed to have been given or made when delivered in person to an authorized representative of the Party to whom the communication is addressed, or when sent to such Party at the address specified in the SC.
- 1.4.2 A Party may change its address for notice hereunder by giving the other Party notice in writing of such change to the address specified in the SC.

1.5 Location

The Services shall be performed at such locations as are specified in special condition of contract and, where the location of a particular task is not so specified, at such locations, whether in the Government's country or elsewhere, as the PA may approve.

1.6 Authority of Member in Charge

In case the Consultant consists of a joint venture/ consortium/ association of more than one individual firms, the Members hereby authorize the individual firms or specified in the SC to act on their behalf in exercising all the Consultant's rights and obligations towards the PA under this Contract, including without limitation the receiving of instructions and payments from the PA.

1.7 Authorized Representatives

Any action required or permitted to be taken, and any document required or permitted to be executed under this Contract by the PA or the Consultant may be taken or executed by the officials specified in the SC.

1.8 Taxes and Duties

The Consultant, Sub-Consultants, and their Personnel shall pay such direct or indirect taxes, duties, fees, and other impositions levied under the Applicable Law as specified in the SC, the amount of which is deemed to have been included in the Contract Price.

1.9 Fraud and Corruption

A. If the PA determines that the Consultant and/or its Personnel, sub-contractors, sub-consultants, services providers and suppliers has engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices, in competing for or in executing the Contract, then the PA may, after giving 14 days notice to the Consultant, terminate the Consultant's employment under the Contract, and may resort to other remedies including blacklisting/disqualification as provided in SPPR 2010.

Any personnel of the Consultant who engages in corrupt, fraudulent, collusive, coercive, or obstructive practice during the execution of the Contract, shall be removed in accordance with Sub-Clause 4.2.

Integrity Pact

- B. If the Consultant or any of his Sub-consultants, agents or servants is found to have violated or involved in violation of the Integrity Pact signed by the Consultant as Appendix-G to this Form of Contract, then the Client shall be entitled to:
 - (a) recover from the Consultant an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by the Consultant or any of his Sub-consultant, agents or servants;
 - (b) terminate the Contract; and
 - (c) recover from the Consultant any loss or damage to the Client as a result of such termination or of any other corrupt business practices of the Consultant or any of his Sub-consultant, agents or servants.

On termination of the Contract under Sub-Para (b) of this Sub-Clause, the Consultant shall proceed in accordance with Sub-Clause 1.9 A. Payment upon such termination shall be made under Sub-Clause 1.9 A after having deducted the amounts due to the Client under 19 B Sub-Para (a) and (c).

2. COMMENCEMENT, COMPLETION, MODIFICATION AND TERMINATION OF CONTRACT

2.1 Effectiveness of Contract

This Contract shall come into effect on the date the Contract is signed by both Parties or such other later date as may be stated in the SC. The date the Contract comes into effect is defined as the Effective Date.

2.2 Commencement of Services

The Consultant shall begin carrying out the Services not later than the number of days after the Effective Date specified in the SC.

2.3 Expiration of Contract

Unless terminated earlier pursuant to Clause GC 2.6 hereof, this Contract shall expire at the end of such time period after the Effective Date as specified in the SC.

2.4 Modifications or Variations

Any modification or variation of the terms and conditions of this Contract, including any modification or variation of the scope of the Services, may only be made by written agreement between the Parties. However, each Party shall give due consideration to any proposals for modification or variation made by the other Party.

2.5 Force Majeure

The failure on the part of the parties to perform their obligation under the contract will not be considered a default if such failure is the result of natural calamities, disasters and circumstances beyond the control of the parties.

2.5.2 No Breach of Contract

The failure of a Party to fulfill any of its obligations under the contract shall not be considered to be a breach of, or default under, this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event (a) has taken all reasonable precautions, due care and reasonable alternative measures in order to carry out the terms and conditions of this Contract, and (b) has informed the other Party as soon as possible about the occurrence of such an event.

2.5.3 Extension of Time

Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

2.5.4 Payments

During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultant shall be entitled to continue to be paid under the terms of this Contract, as well as to be reimbursed for additional costs reasonably and necessarily incurred by them during such period for the purposes of the Services and in reactivating the Service after the end of such period.

2.6 Termination

2.6.1 By the PA

The PA may terminate this Contract in case of the occurrence of any of the events specified in paragraphs (a) through (f) of this Clause GC 2.6.1. In such an occurrence the PA shall give a not less than thirty (30) days' written notice of termination to the Consultant, and sixty (60) days' in the case of the event referred to in (e).

- (a) If the Consultant does not remedy the failure in the performance of their obligations under the Contract, within thirty (30) days after being notified or within any further period as the PA may have subsequently approved in writing.
- (b) If the Consultant becomes insolvent or bankrupt.
- (c) If the Consultant, in the judgment of the PA has engaged in corrupt or fraudulent practices in competing for or in executing the Contract.
- (d) If, as the result of Force Majeure, the Consultant(s) are unable to perform a material portion of the Services for a period of not less than sixty (60) days.
- (e) If the PA, in its sole discretion and for any reason whatsoever, decides to terminate this Contract.
- (f) If the Consultant fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause GC 8 hereof.

2.6.2 By the Consultant

The Consultants may terminate this Contract, by not less than thirty (30) days' written notice to the PA, such notice to be given after the occurrence of any of the events specified in paragraphs (a) through (c) of this Clause GC 2.6.2:

- (a) If the PA fails to pay any money due to the Consultant pursuant to this Contract without consultants fault.
- (b) Pursuant to Clause GC 7 hereof within forty-five (45) days after receiving written notice from the Consultant that such payment is overdue.
- (c) If, as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) days.
- (d) If the PA fails to comply with any final decision reached as a result of arbitration pursuant to Clause GC 8 hereof.

2.6.3Payment upon Termination

Upon termination of this Contract pursuant to Clauses GC 2.6.1 or GC 2.6.2, the PA shall make the following payments to the Consultant:

- (a) payment pursuant to Clause GC 6 for Services satisfactorily performed prior to the effective date of termination;
- (b) except in the case of termination pursuant to paragraphs (a) through (c), and (f) of Clause GC 2.6.1, reimbursement of any reasonable cost incident to the prompt and orderly termination of the Contract, including the cost of the return travel of the Personnel and their eligible dependents.

3. OBLIGATIONS OF THE CONSULTANT

3.1 General

3.1.1 Standard of Performance

The Consultant shall perform the Services and carry out their obligations hereunder with all due diligence, efficiency and economy, in accordance with generally accepted professional standards and practices, and shall observe sound management practices, and employ appropriate technology and safe and effective equipment, machinery, materials and methods. The Consultant shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the PA, and shall at all times support and safeguard the PA's legitimate interests in any dealings with Sub-Consultants or third Parties.

3.2 Conflict of Interests

The Consultant shall hold the PA's interests paramount, without any consideration for future work, and strictly avoid conflict with other assignments or their own corporate interests.

3.2.1 Consultants not to Benefit from Commissions, Discounts, etc. The payment of the Consultant pursuant to Clause GC 6 shall constitute the Consultant's only payment in connection with this Contract or the Services, and the Consultant shall not accept for their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Contract, and the Consultant shall use their best efforts to ensure that the Personnel, any Sub-Consultants, and agents of either of them similarly shall not receive any such additional payment.

3.2.2 Consultant and
Affiliates not to be
Otherwise
Interested in
Project

The Consultant agrees that, during the term of this Contract and after its termination, the Consultant and any entity affiliated with the Consultant, as well as any Sub-Consultants and any entity affiliated with such Sub-Consultants, shall be disqualified from providing goods, works or services (other than consulting services) resulting from or directly related to the Consultant's Services for the preparation or implementation of the project.

3.2.3 Prohibition of Conflicting Activities

The Consultant shall not engage, and shall cause their Personnel as well as their Sub-Consultants and their Personnel not to engage, either directly or indirectly, in any business or professional activities which would conflict with the activities assigned to them under this Contract.

3.3 Confidentiality

Except with the prior written consent of the PA, the Consultant and the Personnel shall not at any time communicate to any person or entity any confidential information acquired in the course of the Services, nor shall the Consultant and the Personnel make public the recommendations formulated in the course of, or as a result of, the Services.

3.4 Insurance to be Taken Out by the Consultant

The Consultant (a) shall take out and maintain, and shall cause any Sub-Consultants to take out and maintain, at their (or the Sub-Consultants', as the case may be) own cost but on terms and conditions approved by the PA, insurance against the risks, and for the coverage, as shall be specified in the SC; and (b) at the PA's request, shall provide evidence to the PA showing that such insurance has been taken out and maintained and that the current premiums have been paid.

3.5 Consultant's Actions Requiring PA's Prior Approval

The Consultant shall obtain the PA's prior approval in writing before taking any of the following actions:

- (a) entering into a subcontract for the performance of any part of the Services,
- (b) appointing such members of the Personnel not listed by name in Appendix C, and
- (c) any other action that may be specified in the SC.

3.6 Reporting Obligations

- (a) The Consultant shall submit to the PA the reports and documents specified in (PA may insert appendix) hereto, in the form, in the numbers and within the time periods set forth in the said Appendix.
- (b) Final reports shall be delivered in CD ROM in addition to the hard copies specified in said Appendix.
- 3.7 Documents
 Prepared by
 the Consultant
 to be the
 Property of
 the PA
- (a) All plans, drawings, specifications, designs, reports, other documents and software submitted by the Consultant under this Contract shall become and remain the property of the PA, and the Consultant shall, not later than upon termination or expiration of this Contract, deliver all such documents to the PA, together with a detailed inventory thereof.
- (b) The Consultant may retain a copy of such documents and software. Restrictions about the future use of these documents, if any, shall be

specified in the SC.

3.8 Accounting, Inspection and Auditing

- 3.8.1 The Consultant shall keep, and shall cause its Sub-consultants to keep, accurate and systematic accounts and records in respect of the Contract, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify relevant time changes and costs.
- 3.8.2 The Consultant shall permit, and shall cause its Sub-consultants to permit, the PA and/or persons appointed by the PA to inspect its accounts and records relating to the performance of the Contract and the submission of the Proposal to provide the Services, and to have such accounts and records audited by auditors appointed by the PA if requested by the PA. The Consultant's attention is drawn to Clause 1.9.1 which provides, inter alia, that acts intended to materially impede the exercise of the PA's inspection and audit rights provided for under Clause 3.8 constitute a prohibited practice subject to contract termination (as well as to a determination of ineligibility pursuant to the PA's prevailing sanctions procedures.).

4. Consultant's Personnel

4.1 Description of Personnel

The Consultant shall employ and provide such qualified and experienced Personnel and Sub-Consultants as are required to carry out the Services. The titles, agreed job descriptions, minimum qualifications, and estimated periods of engagement in the carrying out of the Services of the Consultant's Key Personnel are described in Appendix C. The Key Personnel and Sub-Consultants listed by title as well as by name in Appendix C are hereby approved by the PA.

4.2 Removal and/or Replacement of Personnel

- (a) Except as the PA may otherwise agree, no changes shall be made in the Key Personnel. If, for any reason beyond the reasonable control of the Consultant, such as retirement, death, medical incapacity, among others, it becomes necessary to replace any of the Key Personnel, the Consultant shall provide as a replacement a person of equivalent or better qualifications.
- (b) If the PA finds that any of the Personnel have (i) committed serious misconduct or have been charged with having committed a criminal action, or (ii) have reasonable cause to be dissatisfied with the performance of any of the Personnel, then the Consultant shall, at the PA's written request specifying the grounds thereof, provide as a replacement a person with qualifications and

experience acceptable to the PA.

(c) The Consultant shall have no claim for additional costs arising out of or incidental to any removal and/or replacement of Personnel.

5. OBLIGATIONS OF THE PA

5.1 Assistance and Exemptions

The PA shall use its best efforts to ensure that the Government shall provide the Consultant such assistance and exemptions as specified in the SC.

5.2 Change in the Applicable Law Related to Taxes and Duties

If, after the date of this Contract, there is any change in the Applicable Law with respect to taxes and duties which increases or decreases the cost incurred by the Consultant in performing the Services, then the remuneration and reimbursable expenses otherwise payable to the Consultant under this Contract shall be increased or decreased accordingly by agreement between the Parties, and corresponding adjustments shall be made to the amounts referred to in Clauses GC 6.2 (a) or (b), as the case may be.

5.3 Services and Facilities

The PA shall make available free of charge to the Consultant the Services and Facilities listed under Appendix F.

6. PAYMENTS TO THE CONSULTANT

6.1 Security

The consultant has to submit bid security and the performance security at the rate mention in SC.

6.2 Lump-Sum Payment

The total payment due to the Consultant shall not exceed the Contract Price which is an all-inclusive fixed lump-sum covering all costs required to carry out the Services described in Appendix A. Except as provided in Clause 5.2, the Contract Price may only be increased above the amounts stated in Clause 6.2 if the Parties have agreed to additional payments in accordance with Clause 2.4.

6.3 Contract Price The price payable in Pak Rupees is set forth in the SC.

6.4 Payment for Additional Services

For the purpose of determining the remuneration due for additional services as may be agreed under Clause 2.4, a breakdown of the lump-sum price is provided in Appendices D and E.

6.5 Terms and Conditions of Payment

Payments will be made to the account of the Consultant and according to the payment schedule stated in the SC. Unless otherwise stated in the SC, the first payment shall be made against the provision by the Consultant of an advance payment guarantee for the same amount, and

shall be valid for the period stated in the SC. Such guarantee shall be in the form set forth in Appendix G hereto, or in such other form, as the PA shall have approved in writing. Any other payment shall be made after the conditions listed in the SC for such payment have been met, and the Consultant has submitted an invoice to the PA specifying the amount due.

7. GOOD FAITH

7.1 Good Faith

The Parties undertake to act in good faith with respect to each other's rights under this Contract and to adopt all reasonable measures to ensure the realization of the objectives of this Contract.

8. SETTLEMENT OF DISPUTES

8.1 Amicable Settlement

The Parties agree that the avoidance or early resolution of disputes is crucial for a smooth execution of the Contract and the success of the assignment. The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or its interpretation.

8.2 Dispute Resolution

Any dispute between the Parties as to matters arising pursuant to this Contract that cannot be settled amicably within thirty (30) days after receipt by one Party of the other Party's request for such amicable settlement may be submitted by either Party for settlement in accordance with the provisions specified in the SC.

III. Special Conditions of Contract

(Clauses in brackets { } are optional; all notes should be deleted in final text)

Number of GC Clause	Amendments of, and Supplements to, Clauses in the General Conditions of Contract
{1.1}	Sindh Public Procurement Act and Sindh Public Procurement Rules 2010
1.3	The language is English.
1.4	The addresses are:
	Procuring Agency: Sindh Education Foundation
	Attention:
	Facsimile:
	E-mail:
	Consultant:
	
	Attention:
	Facsimile:
	E-mail:

{1.6} The Member in Charge is [insert name of member]

Note: If the Consultant consists of a joint venture/ consortium/ association of more than one entity, the name of the entity whose address is specified in Clause SC 1.6 should be inserted here. If the Consultant consists only of one entity, this Clause SC 1.8 should be deleted from the SC.

1.7	The Authorized Representatives are:
	For the PA:
	For the Consultant:

1.8 PA shall specify all relevant taxes including stamp duty and service charges to be borne by the consultant. In case there is exemption from any rates, taxes, the same shall be mentioned here.

The Consultant must be informed in Clause Reference 3.7 of the Data Sheet about which alternative the PA wishes to apply.

The PA warrants that the Consultant, the Sub-Consultants and the Personnel shall be exempt from (or that the PA shall pay on behalf of the Consultant, the Sub-Consultants and the Personnel, or shall reimburse the Consultant, the Sub-Consultants and the Personnel for) any indirect taxes, duties, fees, levies and other impositions imposed, under the Applicable Law, on the Consultant, the Sub-Consultants and the Personnel in respect of:

- (a) any payments whatsoever made to the Consultant, Sub-Consultants and the Personnel (other than nationals or permanent residents of Pakistan), in connection with the carrying out of the Services;
- (b) any equipment, materials and supplies brought into the Government's country by the Consultant or Sub-Consultants for the purpose of carrying out the Services and which, after having been brought into such territories, will be subsequently withdrawn there from by them;
- (c) any equipment imported for the purpose of carrying out the Services and paid for out of funds provided by the PA and which is treated as property of the PA;
- (d) any property brought into the province by the international Consultant, any Sub-Consultants or the Personnel or the eligible dependents of such Personnel for their personal use and which will subsequently be withdrawn there from by them upon their respective departure from the Government's country, provided that:

- (1) the Consultant, Sub-Consultants and Personnel, and their eligible dependents, shall follow the usual customs procedures of the Government's country in importing property into the Government's country; and
- (2) if the Consultant, Sub-Consultants or Personnel, or their eligible dependents, do not withdraw but dispose of any property in the Pakistan for which customs duties and taxes have been exempted, the Consultant, Sub-Consultants or Personnel, as the case may be, (i) shall bear such customs duties and taxes in conformity with the regulations of the Government's country, or (ii) shall reimburse them to the PA if they were paid by the PA at the time the property in question was brought into the Government's country.
- 2.2 The date for the commencement of Services is [insert date].
- 2.3 The time period shall be [insert time period, e.g.: twelve months, eighteen months].
- **3.4** The risks and the coverage shall be as follows:
 - (a) Third Party motor vehicle liability insurance in respect of motor vehicles operated by the Consultant or its Personnel or any Sub-Consultants or their Personnel, with a minimum coverage of [insert amount and currency];
 - (b) Third Party liability insurance, with a minimum coverage of [insert amount and currency];
 - (c) professional liability insurance, with a minimum coverage of [insert amount and currency];
 - (d) employer's liability and workers' compensation insurance in respect of the Personnel of the Consultant and of any Sub-Consultants, in accordance with the relevant provisions of the Applicable Law, as well as, with respect to such Personnel, any such life, health, accident, travel or other insurance as may be appropriate; and
 - (e) insurance against loss of or damage to (i) equipment purchased in whole or in part with funds provided under this Contract, (ii) the Consultant's property used in the performance of the Services, and (iii) any documents prepared by the Consultant in the performance of the Services.

Note: Delete what is not applicable

{3.5 (c)} {The other actions are: [insert actions].}

Note: *If there are no other actions, delete this Clause SC 3.5 (c).*

Note: If there is to be no restriction on the future use of these documents by either Party, this Clause SC 3.7 should be deleted. If the Parties wish to restrict such use, any of the following options, or any other option agreed to by the Parties, may be used:

{The Consultant shall not use these documents and software for purposes unrelated to this Contract without the prior written approval of the PA.}

{The PA shall not use these documents and software for purposes unrelated

to this Contract without the prior written approval of the Consultant.}

{Neither Party shall use these documents and software for purposes unrelated to this Contract without the prior written approval of the other Party.}

- **Note:** List here any assistance or exemptions that the PA may provide under Clause 5.1. If there is no such assistance or exemptions, state "not applicable."
- Procuring Agency shall indicate bid security not less than 1% and above 5%

 Performance security shall not exceed 10% of contract amount
- 6.3 The amount in Pak Rupees or in foreign Currency [insert amount].

6.5 The accounts are:

for foreign currency or currencies: [insert account]

for local currency: [insert account]

Payments shall be made according to the following schedule:

- (a) Twenty (10) percent of the Contract Price shall be paid on the commencement date against the submission of a demand guarantee for the same.
- (b) Ten (20) percent of the lump-sum amount shall be paid upon submission of the inception report.
- (c) Twenty-five (25) percent of the lump-sum amount shall be paid upon submission of the interim report.
- (d) Twenty-five (25) percent of the lump-sum amount shall be paid upon submission of the draft final report.
- (e) Twenty (20) percent of the lump-sum amount shall be paid upon approval of the final report.
- (f) The demand guarantee shall be released when the total payments reach fifty (50) percent of the lump-sum amount.

Note: This sample clause should be specifically drafted for each contract.

8.2 Disputes shall be settled by complaint redressal committee define in SPPR 2010 or through arbitration Act of 1940.in accordance with the following provisions:

Appendix A

(INTEGRITY PACT)

DECLARATION OF FEES, COMMISSION AND BROKERAGE ETC. PAYABLE BY THE SUPPLIERS OF GOODS, SERVICES & WORKS IN CONTRACTS WORTH RS. 10.00 MILLION OR MORE

Contract No	Dated	
Contract Value: Contract Title:		
induced the procurement of	ent of any contract, Sindh (GoS) or any	Supplier] hereby declares that it has not obtained or right, interest, privilege or other obligation or benefit administrative subdivision or agency thereof or any grough any corrupt business practice.
it has fully declared given or agreed to gi either directly or indi associate, broker, co commission, gratifica or otherwise, with the	the brokerage, come we and shall not give rectly through any ronsultant, director, ation, bribe, finder's ne object of obtaining other obligation or b	egoing, [name of Supplier] represents and warrants that mission, fees etc. paid or payable to anyone and note or agree to give to anyone within or outside Pakistan attural or juridical person, including its affiliate, agent promoter, shareholder, sponsor or subsidiary, any fee or kickback, whether described as consultation feeing or inducing the procurement of a contract, right enefit in whatsoever form from GoS, except that which etc.
arrangements with all	persons in respect	de and will make full disclosure of all agreements and of or related to the transaction with GoS and has no to circumvent the above declaration, representation of
not making full disclos of this declaration, re privilege or other oblig	sure, misrepresenting epresentation and vegation or benefit obtained available	ity and strict liability for making any false declaration g facts or taking any action likely to defeat the purpose varranty. It agrees that any contract, right, interest ained or procured as aforesaid shall, without prejudice to GoS under any law, contract or other instrument, be
agrees to indemnify G practices and further pany commission, grataforesaid for the purposition.	oS for any loss or do pay compensation to ification, bribe, find use of obtaining or in	exercised by GoS in this regard, [name of Supplier] amage incurred by it on account of its corrupt business of GoS in an amount equivalent to ten time the sum of ler's fee or kickback given by [name of Supplier] as aducing the procurement of any contract, right, interest whatsoever form from GoS.
Name of Buyer: Signature:		ame of Seller/Supplier:
[Seal]		[Seal]

CONTRACT

THIS CONTRACT ("Contract") is entered into this [insert starting date of assignment], by and between [insert PA"s name] ("the PA") having its principal place of business at [insert PA"s address], and [insert Consultant"s name] ("the Consultant") having its principal office located at [insert Consultant"s address].

WHEREAS, the PA wishes to have the Consultant performing the services hereinafter referred to, and

WHEREAS, the Consultant is willing to perform these services,

NOW THEREFORE THE PARTIES hereby agree as follows:

1. Services

- (i) The Consultant shall perform the services specified in Annex A, "Terms of Reference and Scope of Services," which is made an integral part of this Contract ("the Services").
- (ii) The Consultant shall provide the reports listed in Annex B, "Consultant's Reporting Obligations," within the time periods listed in such Annex, and the personnel listed in Annex C, "Cost Estimate of Services, List of Personnel and Schedule of Rates" to perform the Services.

2. Term

The Consultant shall perform the Services during the period commencing [insert start date] and continuing through [insert completion date] or any other period as may be subsequently agreed by the parties in writing.

3. Payment A. Ceiling

For Services rendered pursuant to Annex A, the PA shall pay the Consultant an amount not to exceed [insert amount]. This amount has been established based on the understanding that it includes all of the Consultant's costs and profits as well as any tax obligation that may be imposed on the Consultant.

C. Payment Conditions

Payment shall be made in [specify currency], no later than 30 days following submission by the Consultant of invoices in duplicate to the Coordinator designated in paragraph 4.

4. Economic Price Adjustment

In order to adjust the remuneration for inflation, a price adjustment provision has been included if the contract has duration of more than 18 months or if the inflation is expected to exceed ----% per annum. The adjustment will be made every 12 months after the date of the contract for remuneration. Remuneration will be adjusted by using the relevant index as per following provision: "Payments for remuneration made in accordance with Clause 3 shall be adjusted as follows:

Remuneration pursuant to the rates set forth in Annex C shall be adjusted every 12 months (and, for the first time, with effect for the remuneration earned in the [13] th calendar month after the date of the Contract) by applying the following formula:

$$R_{l} = R_{lo} \times \frac{I}{I_{lo}}$$

where R_l is the adjusted remuneration, R_{lo} is the remuneration payable on the basis of the rates set forth in Annex C for payable remuneration, I_l is the official rate of inflation for the first month for which the adjustment is to have effect and, I_{lo} is the official rate of inflation for the month of the date of the Contract."

5. Project Administratio

A. <u>Coordinator</u>

The PA designates Mr./Ms. [insert name] as PA's Coordinator; the Coordinator shall be responsible for the coordination of activities under the Contract, for receiving and approving invoices for payment, and for acceptance of the deliverables by the PA.

B. Timesheets

During the course of their work under this Contract the Consultant's employees providing services under this Contract may be required to complete timesheets or any other document used to identify time spent, as instructed by the Coordinator.

C. Records and Accounts

The Consultant shall keep accurate and systematic records and accounts in respect of the Services, which will clearly identify all charges and expenses. The PA reserves the right to audit, or to nominate a reputable accounting firm to audit, the Consultant's records relating to amounts claimed under this Contract during its term and any extension, and for a period of three months thereafter.

6. Performance Standard

The Consultant undertakes to perform the Services with the highest standards of professional and ethical competence and integrity. The Consultant shall promptly replace any employees assigned under this Contract that the PA considers unsatisfactory.

7. Confidentiality

The Consultants shall not, during the term of this Contract and within two years after its expiration, disclose any proprietary or confidential information relating to the Services, this Contract or the PA's business or operations without the prior written consent of the PA.

8. Ownership of Material

Any studies, reports or other material, graphic, software or otherwise, prepared by the Consultant for the PA under the Contract shall belong to and remain the property of the PA. The Consultant may retain a copy of such documents and

	software.		
9. Consultan Not to be Engaged Certain Activities	termination, the Consultants and any entity affiliated with the Consultant, shall be disqualified from providing goods, works or services (other than the Services or any continuation thereof) for any project resulting from or closely		
10. Insurance	The Consultant will be responsible for taking out any appropriate insurance coverage for their personnel and equipments.		
11. Assignme	The Consultant shall not assign this Contract or Subcontract any portion thereof it without the PA's prior written consent.		
12. Law Governin Contract Language	and		
13. Dispute Resolutio	Any dispute arising out of this Contract, which cannot be amicably settled between the parties, shall be referred to adjudication/arbitration in accordance with the Arbitration Act of 1940		
FOR THE PA	A FOR THE CONSULTANT		
Signe	ed by Signed by		
Title:	Title:		